



# Challenges and Potentials: Energy Business in Puerto Rico

German Energy Solutions Initiative

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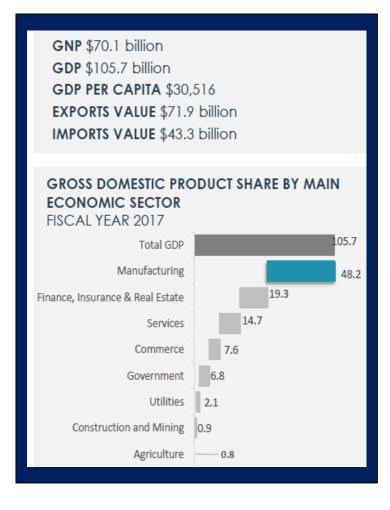
## **TOPICS OUTLINE**

- Puerto Rico Business Facts
- PRMA & Medical Device Cluster Facts
- Current Challenges with Energy
- Current Trends and Potentials
- Helpful Tips





## **ABOUT US** Privileged geographical location: Easy access to U.S., Direct flights to major cities Latin America and Europe. (Dallas, 5 hrs., Miami 2.5 hrs., New York 3.5 hrs., Spain 8 hrs.) 2 MAJOR CARGO AIRPORTS / 4 MUNICIPAL AIRPORTS 8 MAJOR SEAPORTS 2, WITH CONTAINER INFRASTRUCTURE, 4 WITH FUS DOCKS AND 1 WITH LNG RECEIVING CAPABILITIES CONTAINERINFRASTRUCTURE **CARGO & INTERNATIONAL AIRPORTS FUEL DOCKS** MUNICIPAL AIRPORTS Languages: Spanish & English Puerto Rico residents and businesses are subject to the legal protection of both the U.S. and the Puerto Rico Constitutions.



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## PUERTO RICO INDUSTRY BACKGROUND









1900's to 1970's

1970's to 1990's

1990's to 2010's

2010's to Present

#### AGRARIAN ECONOMY

- Sugar Mills
- Coffee Plantation &
- Processing
- Tobacco and Tobacco
- Products
- Fruits and Processors
- Commercial Apparel

#### INDUSTRIAL ECONOMY

- Beginnings of Med Device
- PC Board Manufacturina
- Computer Manufacturing
- Oil Refining
- Petrochemical
- API Manufacturing

#### MANUFACTURING, SERVICES AND KNOWLEDGE ECONOMICS

- Medical Devices
- (Finished Goods) Start of Aerospace
- Pharmaceuticals (Finished goods)
- Biotech
- Pharmaceuticals

#### ADVANCED MANUFACTURING

- AND AEROSPACE
- Medical Devices
- ✓ Aerospace
- Highly Complex Manufacturing
- Biotech Biosimilar
- Aseptic Packaging

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## WHO'S DOING BUSINESS IN PUERTO RICO?



- Puerto Rico is ranked #32 out of 144 in the World Economic Forum's Global Competitiveness Report for 2015
- 12 out of the top 20 pharmaceutical and biotech companies have manufacturing sites in PR
- 3 12 out of the top 20 medical devices companies have manufacturing sites in PR
  - A large number of the crops of the future (corn, soybean, cotton, rice, etc.) are being developed in Puerto Rico by companies such as Monsanto, Syngenta and Pioneer.
  - Most of Microsoft software updates downloaded in the Americas is validated and distributed from Puerto Rico

- Honeywell operates business support operations such as engineering design, supply chain, finance, and IT among other, for the Company's defense programs
- Amgen has its largest manufacturing facility located in Juncos, PR. More than 90% of its products are either formulated, finished or packaged at this site.
- 8 TOP COUNTRIES WITH COMPANIES IN PUERTO RICO

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## STRATEGIC SECTORS ECONOMIC DEVELOPMENT PLAN

#### ADVANCED MANUFACTURING

- o Life Sciences/Healthcare
  - Med Devices
  - o Pharma/Biotech
- Aerospace
- o Foods
- Material Science

#### **INFORMATION TECHNOLOGY**

- 2
  - o IOT Incubator
  - o Blockchain
  - o FinTech
  - o Sharing Economy
  - o Health IT
- 3

#### SERVICES FOR EXPORT

- Aerospace
- o Business Process Outsourcing
- Shared Services

4

#### **AGRO INDUSTRIES**

- Specialty Crops
- o Industrial Hemp
- Medical Cannabis
- Basic Basket

WORKFORCE DEVELOPMENT EDUCATION

INNOVATION

IMPROVE COMPETITIVENESS

5

#### OCEAN ECONOMY

- o PROTech
- o Blue Tide

6

#### **BIO ECONOMY**

- o Bio Raw Materials
- o Bio Fuels
- o Recycling

7

#### **LOGISTICS**

o Air Cabotage Laws

## VISITORS ECONOMY

- Medical Tourism
- Cruise Industry
- Nautical Tourism
- o Eco-Tourism
- Hotels Development
- Tourist Interest District
- o Hostels
- o Agro Industries, Food & Beverages





## MAIN BUSINESS ORGANIZATIONS IN PUERTO RICO

- Puerto Rico Manufacturers Association
- Pharmaceutical Industrial Association
- Medical Device Cluster
- Chamber of Commerce
- Coalition of the Private Sector









## PRMA & MEDICAL DEVICE CLUSTER FACTS

## PUERTO RICO MANUFACTURERS ASSOCIATION

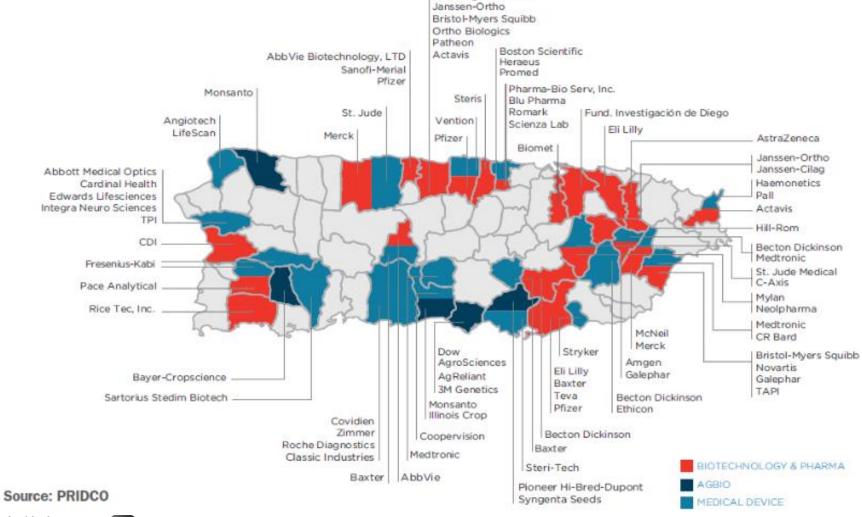
- Since 1928
- 1000 Companies
- 70% economy
- \$70B+ GDP
- 250,000 impacted jobs
- Between PIA and MDC
  - 38,000 direct jobs
  - 45%+ GDP
  - Main tax contributors to the Country







# LIFESCIENCES MAP (mainly PIA-MDC)



BASF Agrochemical





# PRMA & MEDICAL DEVICE CLUSTER FACTS

- Medical Devices Since 2000 Cluster

  - 50+ members
  - 30 manufacturing companies with 78 sites
  - Complex and highly regulated
  - 7 of top 10 in the World
  - 40 years of experience on MD Manufacturing
  - 20,000+ direct jobs
  - ~\$10B exports
  - 4% annual growth
  - \$200M public expansions in 3 companies 2018-19
    - Medtronics, Stryker, Sartorious
  - ~\$75M IN Utility Costs









## **CURRENT CHALLENGES**

- Energy costs are relatively too high
  - Monopoly
  - Uncertainty: debt, privatization, sindicate, system health, maintenance
  - 47% up announced in couple years to serve debt, not considering market increases for oil prices
- Reliability and uptime a new concern
  - Post-hurricane challenges worsen by budget challenges
- R & D Credits no longer can be used to pay electricity
- Essential for a solid Business Continuity Plan for any business





## **CURRENT TRENDS AND POTENTIALS**

- Privatization of PREPA
- Individuals and commerce awakening to renewable and efficiency solutions, industry have been there for 10+ years and ramping up
- United Funds Charity Organization (\$M)
  - Pushing Solar and LED publicly and sponsoring projects in the countryside
- Local and foreign manufacturing multinationals investing \$4-50M each in own electrical Co-Generation



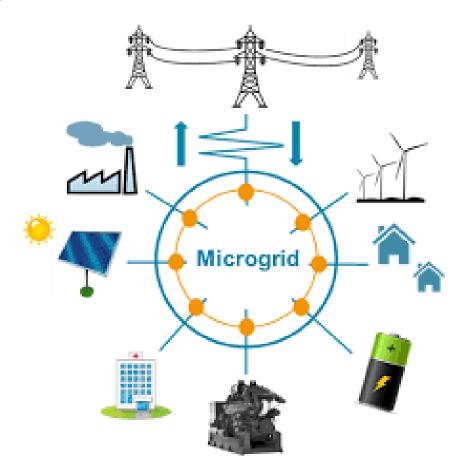






## **CURRENT TRENDS AND POTENTIALS**

- USDOE Collaborating with PR Government on identifying effective permanent solutions to costs and reliability
  - Microgrids Industrial Park Pilots
- Commerce and other sector are big pieces of the economy and are all into it as well – they will gain speed
  - PR Commerce activity is the most dynamic in the Caribbean







## HELPFUL TIPS

- German technology very appreciated in PR, i.e. cars
  - Key marketing element
- BCP justifications a key marketing element
- Network with the big organizations, including USDOE relations key
- Participate in local tradeshows besides main international
- Channel your entry through PRIDCO
- Leverage on incentives manufacture locally and pivot to the region
- Reach out to parent companies and stretch to PR
- Eolic opportunity very limited, all others a real posibility be present...









# Questions?

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